

Digital Garage, Inc.

FYE June 30, 2016 Financial Report

2016.8.10



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## **Mission & Business Model**











As a

# **Context Company**

Digital Garage creates innovative business *context* for the new Internet age and provides unique business solutions for new lifestyles, society, and industries by linking

Real & Cyber

**Local & International** 

Marketing & Technology

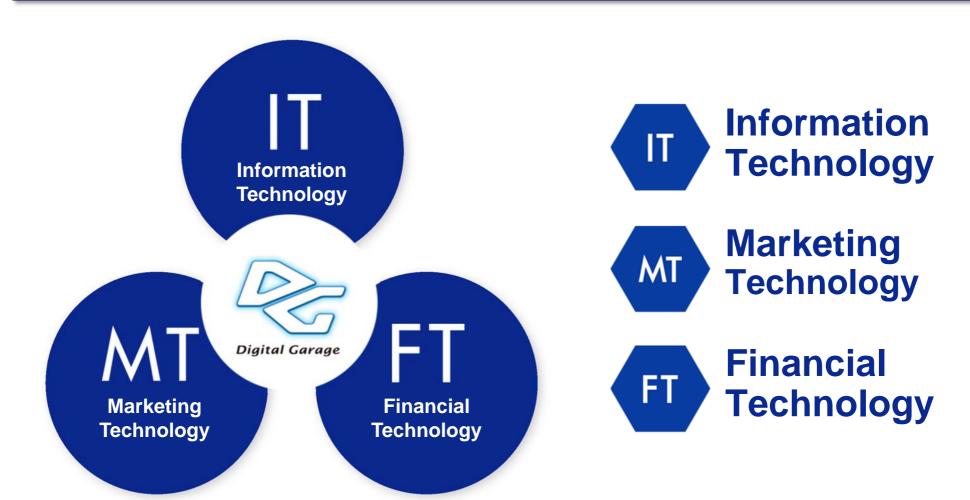
**Present & Future** 







Producing and incubating Internet businesses by optimizing our 3 core strengths: IT, MT, and FT

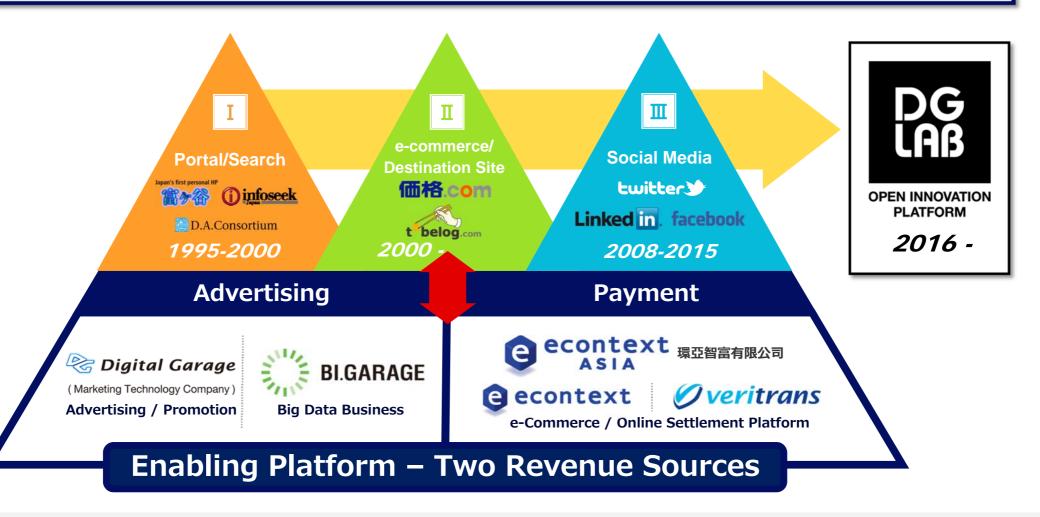




## **Enabling Platform for DG's Incubation Model**



DG continues to incubate and develop unique Internet services through its Enabling Platform since the early days of the Internet



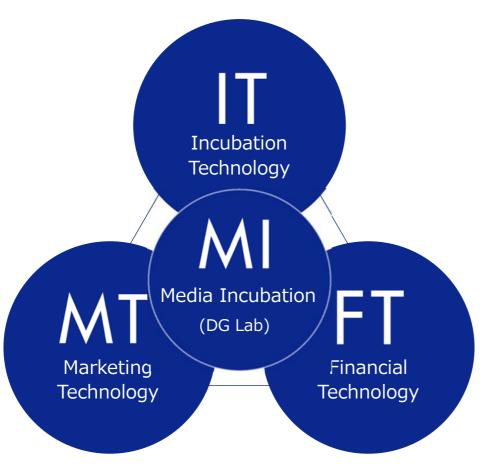






# IT/MT/FT × Open Innovation

∼ Creating New Contexts for a Better Society ∼





Organic growth in each IT/MT/FT segment



Accelerating incubation through DG's original cross-sectional platforms of each segment



Nurture next generation of media with DG Lab following Kakaku.com and Tabelog

## **Investment Highlights**





### **Investment Highlights**



Sales record high 43.7 B JPY +15% YoY, marking 6 years continuous growth in both sales and profit

 $\sim$  Accelerating open innovation with the establishment of an R&D center "DG Lab" $\sim$ 



# Expansion of the Advertisement/Payment(MT/FT) bases led to an incredibly high profit, + over 30% YoY

- Smartphone business continues to grow with good sales performance in Advertising division. In Data marketing division, began business partnership with Credit Saison and other leading card companies
- In Payment division, annual transaction volume surpassed **1 T JPY**, growing faster than the market average. Collaborating with "DG Lab", start approaching in next generation FinTech area (Blockchain)



## Although unachieved budget, IT (investment business) built a steady eco system in global investments

- Although IT did not achieve the budget due to strong yen and slipped deal of selling stocks under the deteriorating
  market conditions, investment balance grew to 11 B JPY through continued selected investments
- Driving open innovation with the establishment of "DG Lab". Focusing on **Blockchain**, **AI**, **VR/AR**, **Security**, and **Biotechnology**, aims to create business for the next generation



## <u>Dividend forecast increase due to TSE 1<sup>st</sup> stock market listing, change in financial term to March from next FY17, prospect for substantially highest-ever profit</u>

- Increasing annual dividend forecast to **30 Yen**, as well as delivering commemorative divided 15 Yen per share to celebrate DG's market change to TSE 1st section; dividend payout ratio rose to **27%**
- Integrating fiscal terms of consolidated companies to strengthen entire group management. Looking into IFRS implementation in the future
- Forecasting 5.3 B JPY net income in spite of nine months settlement period. On a 12 month basis, prospecting record high net income 6.1 B JPY, substantially +18% YoY



## Establishment of "DG Lab" (released on 7/4)



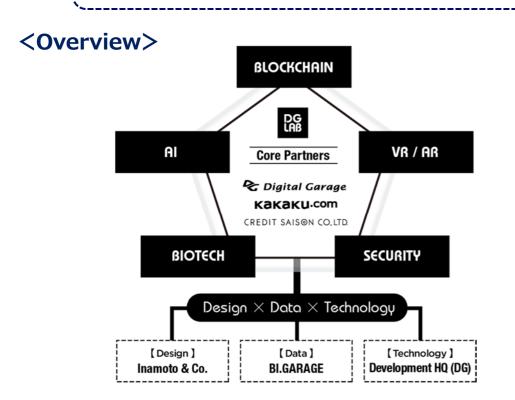
With Kakaku.com and Credit Saison establish open innovation-based R&D organization "DG Lab"

 $\sim$  Preparing for 2020, creating next-generation business with Blockchain, AI, and VR/AR  $\sim$ 

[DG Lab core three partners]







#### <Estimating fields of partners>

Advertising	Distribution	Automotive	Cosmetics / Drugs
Consumer Electronics	Broadcasting / Contents	Financials	Game
Carriers	Real estate	Air transportation	Others

#### <DG Lab Fund>

**Digital Garage + Daiwa Securities Group** 

DG Daiwa Ventures Fund size: 10-20B JPY

#### <Companies considering business cooperation>

- · iRidge, Inc
- · Dentsu Inc.

· Bengo4.com, Inc.

· Kodansha Ltd.

Daiwa Securities

- · Dentsu ScienceJam Inc. · PARCO CO., LTD
- · The Bank of Yokohama, Ltd.

- · SONY CSL
- · BI.Garage, Inc.
- · Resona Bank Ltd. And others (Japanese alphabetical order)

**%7/4 Press Release** 

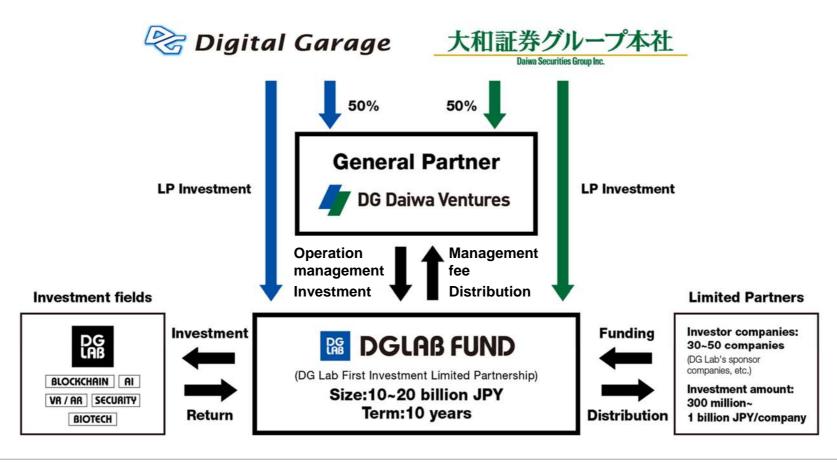


## Establishment of "DG Lab Fund" (released on 7/22)



Establish "DG Lab Fund" to invest in and out of Japan companies with next generation-technologies, and to coordinate with business partners

∼ Investing in DG Lab core area and supporting the portfolio companies to increase their corporate value jointly with Daiwa Securities Group ∼



\*This press release is not intended to offer any investment operation services and specific operation products. DG and Daiwa Securities Group are not calling for any participation of DG Lab Fund through this press release.



## Revision of Forecast Dividend (released on 6/6)



- Delivering commemorative divided 15 Yen per share to celebrate DG's market listing change to TSE 1<sup>st</sup> section
- Annual dividend is 30 Yen, payout ratio increased from 12.8% to 27.3%

	FY15.6		FY16.6	
	Actual	Initial	Revised	Change
Dividend Per Share (Ordinary) (Commemorative)	25 Yen ( 5 Yen) (20 Yen)	<b>15 Yen</b> (15 Yen)	30 Yen (15 Yen) (15 Yen)	+15 Yen (- Yen) (+15 Yen)
Dividend Payout Ratio	23.1%	12.8%	27.3%	

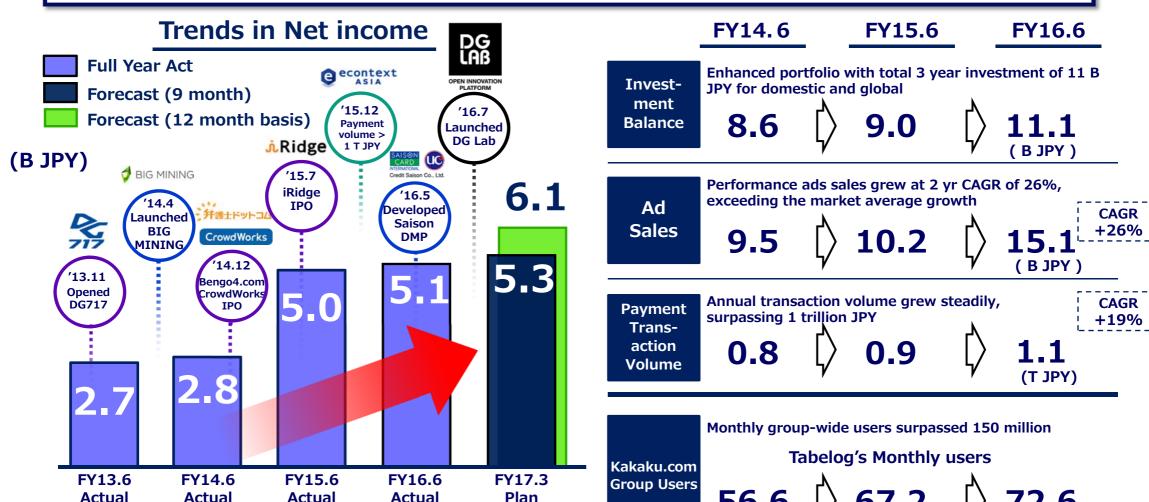


## Track Record For DG Group's Growth



### Achieved growth in sales and net income for the six consecutive year

 $\sim$  KPI of each Investment  $\cdot$  Advertisement  $\cdot$  Payment in progress  $\sim$ 



Note: Net income attributable to owners of parent for FY15.6 onwards

**56.6** 



# **Group Financial Performance Review**





## FY16.6 (Cumulative) Consolidated P/L Summary



#### Marking record-high Sales + 15% YoY 43.7 B JPY, increasing Net income 5.1 B JPY

~ Unable to achieve profit forecast due to foreign exchange loss from strong yen and slipped deal of stock selling ~

	FY15.6	FY	16.6	Y	oY	Act v	s Fcst
JPY in Millions	(Full Year Act)	(Initial Forecast)	(Full Year Act)	%	Amount	%	Amount
Net sales	38,087	41,000	43,763	+14.9	+5,675	+6.7	+2,763
Operating income	4,809	5,200	4,201	-12.6	-608	-19.2	-998
Non-operating income	3,736		3,031	-18.9	-704		
Investment profit on equity method	2,080		2,406	+15.6	+325		
Foreign exchange gain	1,090		-	-	-1,090		
Non-operating expenses	936		1,040	+11.1	+104		
Foreign exchange loss	-		689	-	+689		
Ordinary income	7,610		6,193	-18.6	-1,417		
Extraordinary income	2,463		1,392	-43.5	-1,070		
Gain on change in equity	2,363		157	-93.3	-2,206		
Gain on sales of shares of sub. and associates	-		521	-	+521		
Gain on transfer of business	23		706	29 x	+682		
Extraordinary loss	824		10	-98. <i>7</i>	-813		
Income before income taxes	9,248	8,200	7,574	-18.1	-1,674	-7.6	-625
Income taxes	3,855		2,385	-38.1	-1,469		
Net income attributable to owners of parent	5,081	5,500	5,165	+1.7	+83	-6.1	-334



## FY16.6 (Cumulative) Consolidated Segment P/L Summary



Ensuring double-digit profit growth in all IT/MT/FT, especially big rise in MT/FT +30% YoY

 $\sim$  IT was not able to achieve forecast due to decrease of sales from strong yen and slipped deal of stock selling affected by the severe market condition  $\sim$ 

	FY15.6	FY	16.6	Υ	ΌΥ	Act v	's Fcst
JPY in Millions	(Full Year Act)	(Initial Forecast)	(Full Year Act)	%	Amount	%	Amount
Net sales	38,087	41,000	43,763	+14.9	+5,675	+6.7	+2,763
IT Incubation Technology	7,454	7,000	6,343	-14.9	-1,111	-9.4	-656
MT Marketing Technology	16,064	18,500	21,028	+30.9	+4,963	+13.7	+2,528
FT Financial Technology	14,568	15,500	16,392	+12.5	+1,823	+5.8	+892
MI Media Incubation	-	-	-	-	-	-	-
Income before income taxes	9,248	8,200	7,574	-18.1	-1,674	-7.6	-625
IT Incubation Technology	2,804	4,100	3,105	+10.7	+300	-24.3	-994
MT Marketing Technology	1,061	1,390	1,396	+31.5	+334	+0.4	+6
FT Financial Technology	1,335	1,840	1,758	+31.6	+422	-4.4	-81
MI Media Incubation	4,477	2,500	3,052	-31.8	-1,424	+22.1	+552
(Gain on change in equity)	2,361	-	157	-93.3	-2,203		-

Note: Income before income taxes per segment is based on figures prior to elimination or group deduction, etc



### **FY16.6 Consolidated B/S Summary**



JPY in Million	FY15.6	FY16.6	Difference
Current assets	57,742	48,324	-9,418
Cash and deposits	30,956	15,703	-15,252
Receivables	11,646	13,946	+2,299
Money held in trust	3,120	2,592	-527
Operational investment securities	8,208	11,164	+2,956
Fixed assets	28,752	29,011	+259
Investment securities	14,220	14,844	+623
Goodwill	6,237	5,765	-471
Total assets	86,495	77,335	-9,159
Current liabilities	50,623	30,187	-20,436
Deposits	20,998	21,876	+877
Short-term borrowing	23,533	3,200	-20,333 <b>-</b>
Fixed liabilities	6,805	16,484	+9,678
Long-term borrowing	5,546	15,370	+9,824
Total liabilities	57,429	46,671	-10,758
Net assets	29,065	30,664	+1,599
Shareholders' equity	24,640	28,610	+3,969
Common stock	7,426	7,435	+8
Capital surplus	2,854	2,825	-28
Retained earnings	14,429	18,419	+3,989
Accumulated other comprehensive income	4,002	1,502	-2,500
Unrealized gains on securities	2,585	138	-2,447
Liabilities / Net assets	86,495	77,335	-9,159

Repayment of borrowings, new investment, payout of corporate tax	
and dividends, etc	

Reason for change / Remarks

Payment segment related items

Payment segment related items

New investment, Mark-to-market for stock related to IPO, etc.

Partial reclassification to operating investment securities, increased investment profit on equity method, Mark-to-market for listed stocks, etc.

Payment segment related items

Partial repayment of borrowings of funds for share purchase of econtext ASIA

Shifted to long-term refinancing with low interest rate

# Driving finance strategy with focus on asset and capital efficiency

FY15.6 FY16.6

ROE 17.2 % 17.6 %





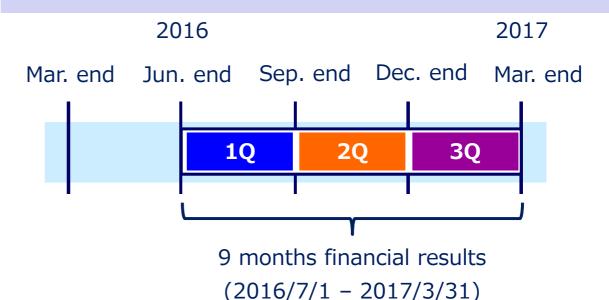
# Integrating our Group's Fiscal Term to March; driving the entire Group management

# Reasons for the change

- Integrate our group's fiscal term to drive efficient business operation
- Swiftly grasp management information and improve transparency of management through timely and appropriate disclosure of management information
- Correspond to integrating consolidated companies' fiscal period, taking future implementation of IFRS in consideration

Details of Change of Fiscal Year

# FY17.3 comprises the financial results for the ninth months



\* We will change our financial term from June to March only if we get an approval from our shareholders at the general meeting in September 29<sup>th</sup>, 2016





#### Forecasting Sales 37.5 B JPY, Income before taxes 7.1 B JPY, Net income 5.3 B JPY

 $\sim$  On 12 month basis, forecasting record high Net income 6.1 B JPY, substantially + 18% YoY  $\sim$ 

		FY15.6	FY16.6
JPY in	Millions	(Full Year Act)	(Full Year Act)
Net s	ales	38,087	43,763
IT	Incubation Technology	7,454	6,343
MT	Marketing Technology	16,064	21,028
FT	Financial Technology	14,568	16,392
MI	Media Incubation	-	-
Incom	ne before income taxes	9,248	7,574
IT	Incubation Technology	2,804	3,105
MT	Marketing Technology	1,061	1,396
FT	Financial Technology	1,335	1,758
MI	Media Incubation	4,477	3,052
Net income attributable to owners of parent		5,081	5,165
		25 Yen	30 Yen
Divid	end Per Share (Ordinary)	(5 Yen)	(15 Yen)
	(Commemorative)	(20 Yen)	(15 Yen)

FY17.3 (9 Month) (Forecast)
37,500
6,500
17,500
13,500
7,100
2,500
1,100
1,500
2,900
5,300
20 Yen
(20 Yen)

Ref.) FY17.3			
(12 month basis)	(YoY%)		
50,000	+14.3		
8,666	+36.6		
23,333	+11.0		
18,000	+9.8		
-	-		
8,500	+12.2		
3,333	+7.4		
1,466	+5.1		
2,000	+13.7		
2,900	-5.0		
6,100	+18.1		

Approximate figures by annualizing numbers for companies ending fiscal year in June which are supposed to change fiscal term

Note: Income before income taxes per segment is based on figures prior to elimination or group deduction, etc

## **Segment Performance Review**





## **IT Segment**



I Incut	pation Technology Segment		
		Net Sales	Income Before Income Taxes
FY15.6	Actual	7,454 M JPY	2,804 M JPY
FY16.6	Actual	6,343 M JPY	3,105 M JPY
FY17.3	Forecast	6,500 M JPY	2,500 M JPY
	ncubation, Inc. s in and incubates cutting-edge Internet startups	<b>⊘</b> DG	INCUBATION
•	Network Lab, Inc. es support to Internet-business entrepreneurs with global visions	Open N	Network Lab
_	al Garage US, Inc. 6-based global strategy headquarters	717	
	ate, Inc. (66% stake) s in and incubates next generation content with Kodansha globall	∨ DK Gat	e

Kodansha Advanced Media LLC (19% stake/investment)
Marketing in digital distribution in US and English-speaking countries, film adaptation, event planning, etc







**Segment sales** –

6.3<sub>B Yen</sub>

DGI sales ——

4.6<sub>B Yen</sub>

Investment balance —

**11** B Yen

**Amount** invested

5.0<sub>B Yen</sub>

# Portfolio achieved successful exits. Investment balance reached 11 B Yen

## [DGI's track record]









## **Current Portfolio**

	# of companies	Book Value (B Yen)
Equity	110	10.4
Domestic	32	1.8
Overseas	78	8.5
Fund	6	0.7
Total	116	11.1

Note) DG Incubation's investment balance
Mark-to-market as of quarter end for
listed stocks
Equity includes convertible note

# **Major Portfolio**

#### Blockstream [U.S. /Canada]

**Increments** [Japan]



Develops sidechain technologies, parallel blockchains that are interoperable



Provide technical knowledge platform called Qiita for engineers

Welby [Japan]

#### Droom [India]



A leading online marketplace for new and second-hand automobiles in India

## Wevr

Wevr [U.S.]

Virtual reality community and VR media player for aspiring and professional creatives

## ((welby

Builds apps for patients with chronic malady, diabetes, cancers

#### Goodpatch [Japan]

#### Goodpatch

Web development and consulting service firm

#### Estimote [U.S.]



Provides small, wireless sensors and location technology to retailers

#### Monstar Lab [Japan]



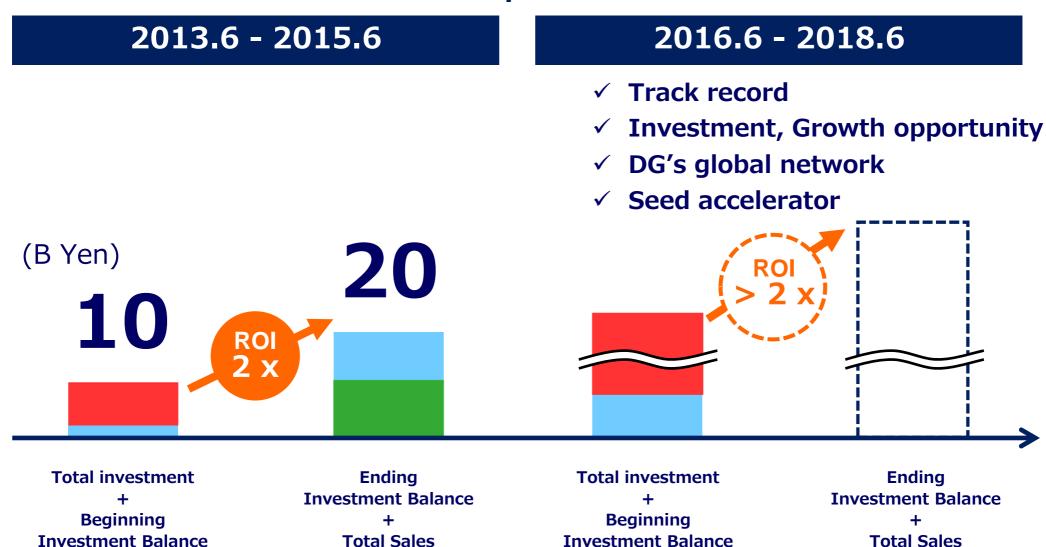
Operates Sekai Lab, a global outsourcing platform that provides a network of over 10 k engineers in over 15 countries



## IT Segment – image of mid to long term growth



Achieved ROI of 2x in the previous mid-term plan. Aim for ROI of over 2x in the current mid-term plan









II Mark	eting Technology Se	gment	
		Net Sales	Income Before Income Taxes
FY15.6	Actual	16,064 M JPY	1,061 M JPY
FY16.6	Actual	21,028 M JPY	1,396 M JPY
FY17.3	Forecast	17,500 M JPY	1,100 M JPY

➤ Marketing Technology Company

Supports client's business through performance-based ads, Online to Offline strategy and web marketing



( Marketing Technology Company )

**➤** Business Design Company

Offers consulting-based marketing



(Business Design Company)

**▶** BI.Garage, Inc.

Develops and provides ad products incorporating data science, social marketing, and cutting edge ad technology



➤ NaviPlus Co., Ltd.

Offers website support tools including personalized recommendation engines









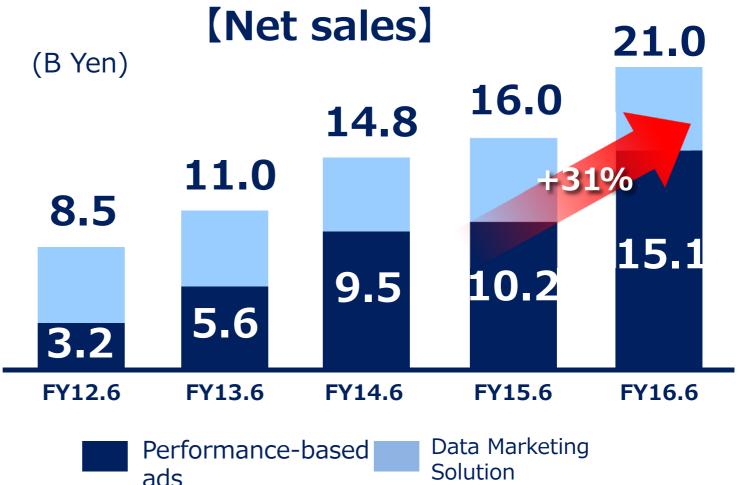
**Segment sales** –

21<sub>B Yen</sub> +31 % YoY

Segment **Income before** income taxes

> +31 % YoY

Achieved + over 30% YoY growth both in sales and profit. Performance based ads sales grew 1.5 x YoY







#### Performancebased ad sales —



# Smartphone / app domains —



# Growth continuing to gain traction in smartphone / app domains

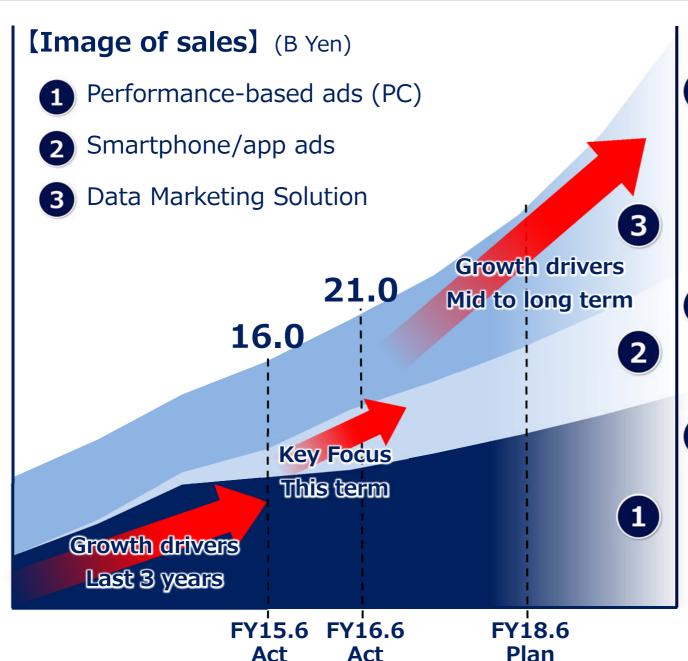


- ✓ Performance based ads grew steadily ( +49% YoY )
  - → Surpassing the market growth (+21% YoY \*)
- ✓ Smartphone domains grew 2.2 x YoY
- ✓ All sub segments in financial, cosmetics, HR grew



## MT Segment – image of mid to long term growth





#### **Strategy**

#### **[Data Marketing Solution]**

✓ Accelerate growth with next gen solution utilizing big data

#### **(Business Design Solution)**

✓ High quality, communication design with a world class UI/UX in sync with a leading creative lab

CAGR: +30%

### [Smartphone/app]

 Drive business globally by leveraging expertise in Japan

CAGR: +20%

## 1 [Performance-based ads (PC)]

- Vertical development beyond Finance, Cosmetics, HR
- Diversify advertising methods with social media ads as a core

CAGR: +15%

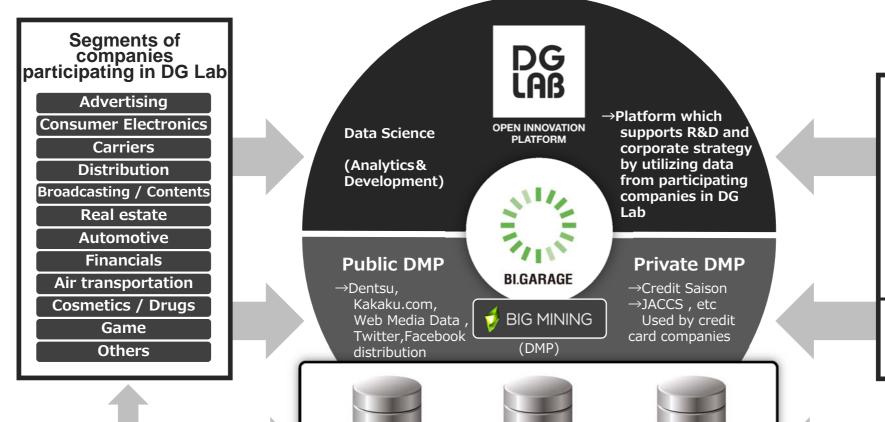




# Overview of data science business in collaboration with DG Lab

**KaKaKu**.com

CREDIT SAISON COLLTD



Registral Garage

#### **OPEN DATA**

- Open data from government, local government
- Data from strategic zone
- Data from Shibuya ward / Minato ward

New Technology



## **FT Segment**



III Finan	icial Technology Segment			
		Net Sales	Income Before Income Taxes	
FY15.6	Actual	14,568 M JPY	1,335 M JPY	
FY16.6	Actual	16,392 M JPY	1,758 M JPY	
FY17.3	Forecast	13,500 M JPY	1,500 M JPY	
econtext ASIA Ltd. Payment corporation to expand e-commerce platforms globally		e e	context	
econtext, Inc. Integrates online and offline business as the convenience store payment pior		neer <b>e</b> e	context	
➤ Veritrans Inc.  Provides leading e-commerce payment solutions		Ø v	eritrans	
➤ PT MIDTRANS (Veritrans Indonesia) (21.81% owned by econtext ASIA/Non-consolidated) Indonesian JV		PT. M	PT. Midtrans	
➤ Citrus Payment Solutions Pte. Ltd (16.72%/Investment) The holding company for the Indian online payment solutions provider (Citrus Payment Solutions Pvt. Ltd)		Citru	S	
	<b>lo Technology JSC</b> (12.89%/Investment) ne marketplace for C2C and B2C in Vietnam	endجِ	0	



## **FT Segment Highlights**



**Amount of annual transactions** —

**1.1**<sub>T Yen</sub>

YoY

+18 %

# of annual transactions

0.2

YoY

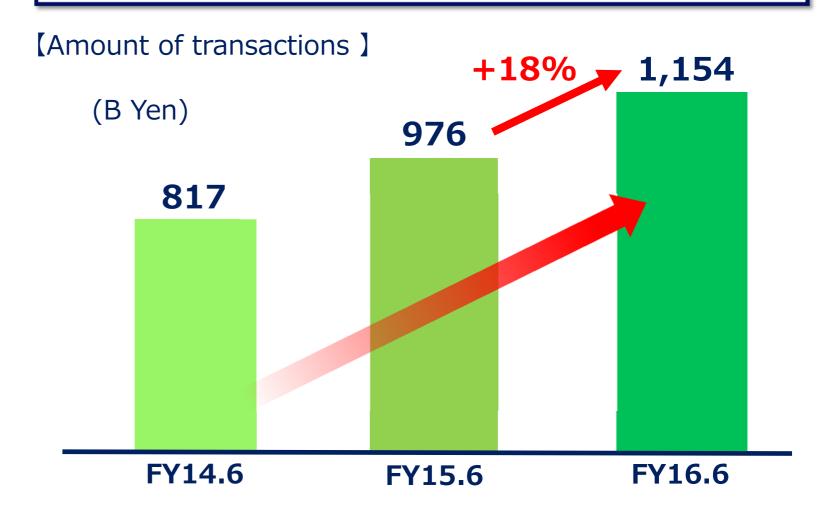
+19 %

Market growth rate \*

7.6%

\* METI "Domestic BtoC E-Commerce 2015"

Exceeded 1.15 trillion yen in annual transaction volume in FY16.6. Sustains growth rate exceeding the market growth









Segment sales— 16.3<sub>B Yen</sub> +13 % YoY

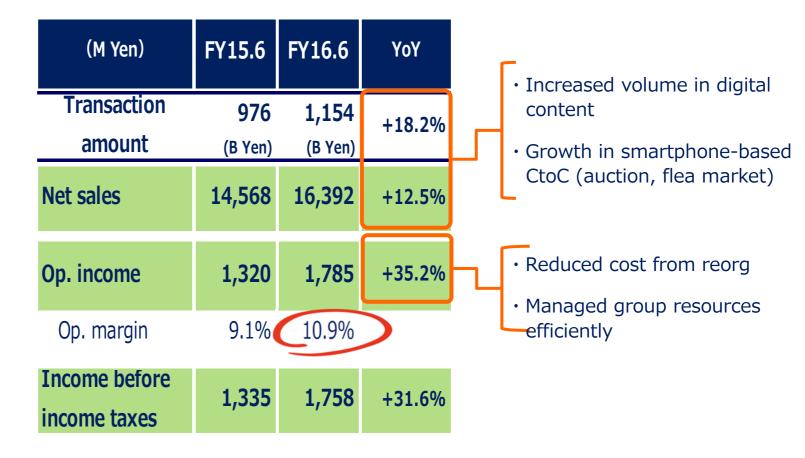
**Cost reduction from reorganization helped boost** op income. Managing group resources efficiently

### Segment Op. income -

**1.7** B Yen +35 % YoY

Segment **Income before** income taxes

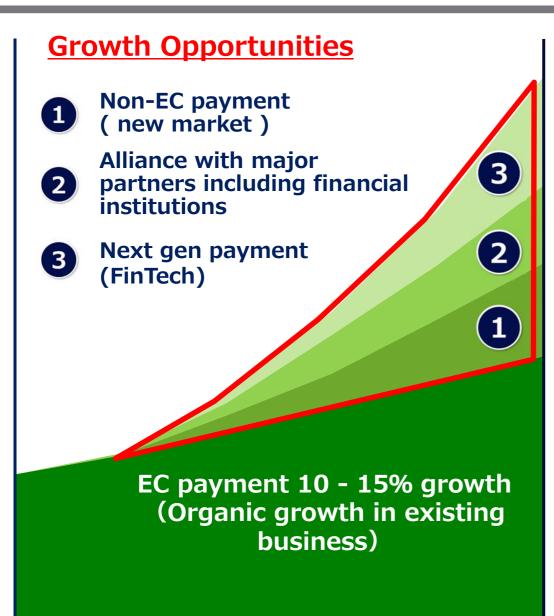
YoY





## FT Segment – image of mid to long term growth





- [Next gen payment (FinTech)]
  - Solution utilizing blockchain
  - Financial smart contract
  - Verification testing in sync with DG Lab
- [Alliance w/ major partners including financial institutions]
  - Initiated OEM to customers including Resona bank and Orico card. Expand to financial business including lending business
  - Collaborate with business partners in payment with large customer base
- 1 [Non-EC payment (new market)]
  - Current service lines w/ mkt size (T Yen)

Food (12)

Real estate (9)

Funeral (1.7)

Driving school (0.4)





FY15.6 FY16.6

Act Act

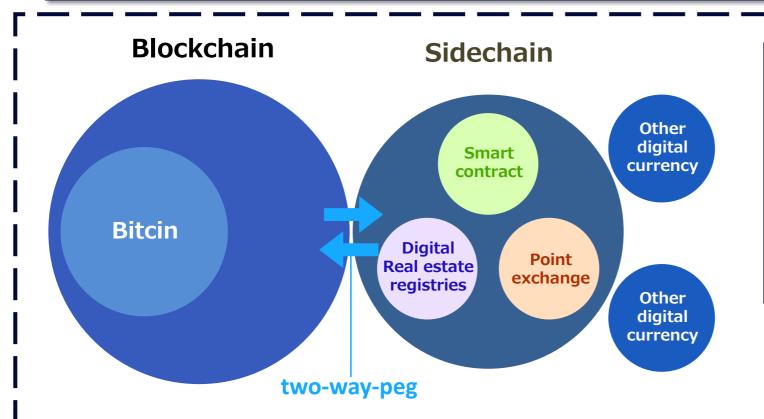


### FT Segment - Building for the future with Blockchain technologies



### "What's possible here is the new creation of an internet of value"

—— Reid Hoffman, LinkedIn Cofounder



#### **Sidechain's applications**

- Real estate transaction
- Smart contract
- Point exchange system
- Exchange system for other currencies
- Buying and selling of used cards, etc

# Verification testing in DG Lab



Blockstream is a world-class technology company which develops sidechain technologies where blockchain, the core technology of bitcoin, can be applied to various usages DG made an investment in Blockstream in Feb 2016. DG has started to build a business platform in DG Lab with their technologies







IV Media Incubation Segment					
		Net Sales	Income Before Income Taxes		
FY15.6	Actual	-	4,477 M JPY		
FY16.6	Actual	-	3,052 M JPY		
FY17.3	Forecast	-	2,900 M JPY		
➤ Kakaku.com, Inc. (20%/Equity method affiliate)  Operates purchase support service, Kakaku.com and restaurant review and restaurant service, tabelog, etc.		kakaku.com			







Investment profit on equity method —

2.4 B Yen
YoY 4 16 %

Income before income taxes —

3.0 B Yen

# **Special factor** (Previous term)

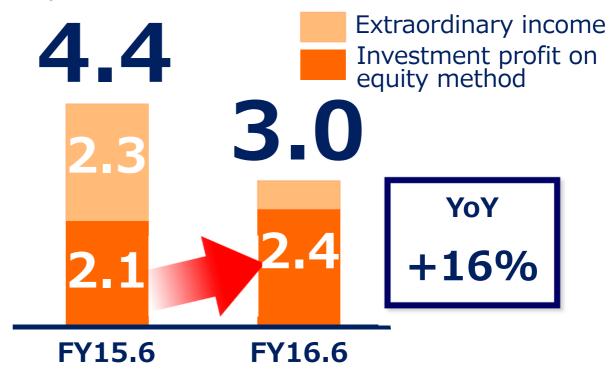
Extraordinary income as DG participated in share purchase by Kakaku via public tender offering

2.2 B Yen

# Investment profit on equity method from Kakaku grew steadily

[Income before income taxes]

(B Yen)



# **Appendix**



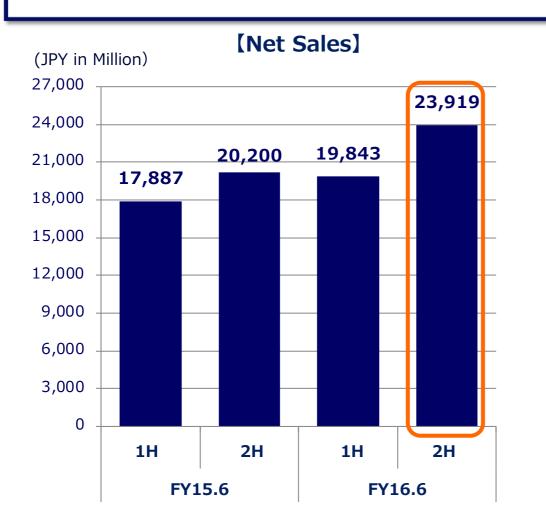


## Half-year Consolidated Sales / Income before income taxes

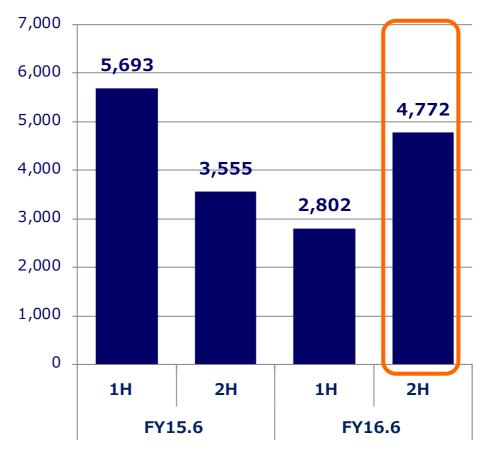


# Sales grew + 15% YoY in FY16.6

 $\sim$  Sales marked record high. MT and FT led the overall growth  $\sim$ 



#### **(Income Before Income Taxes)**



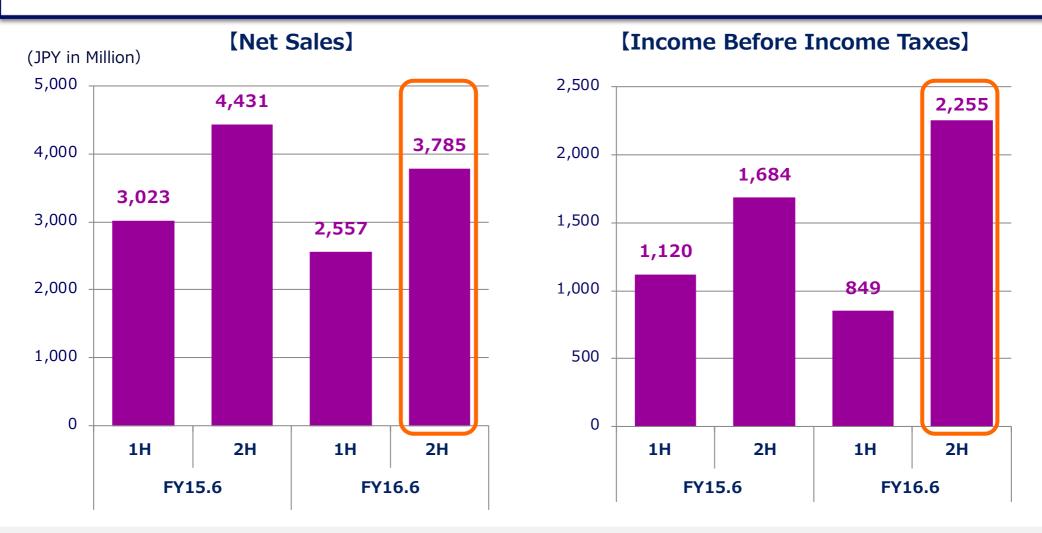






# Partially sold stocks, delivering Incubation results

 $\sim$  Enhanced domestic and global portfolio. Investment balance reached about 11 B Yen  $\sim$ 



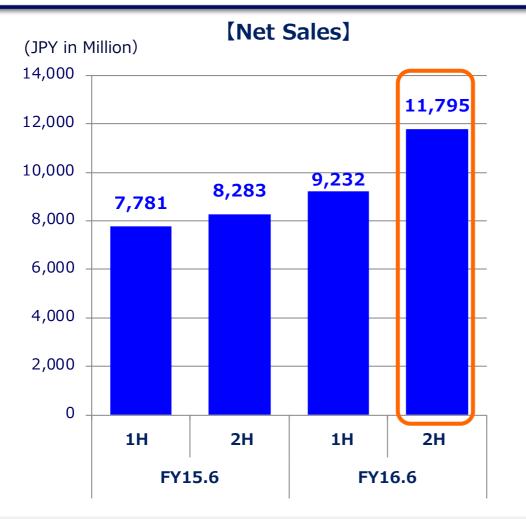


## Half-year comparison of MT Segment

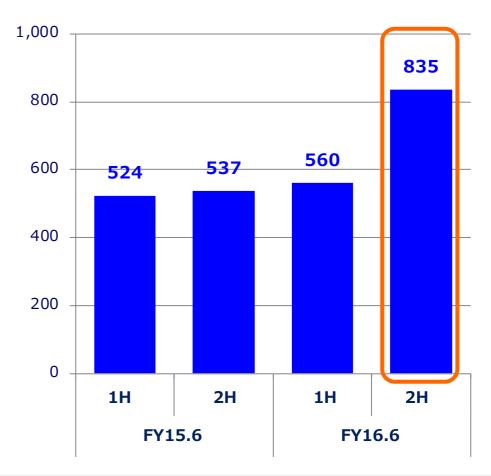


### Growth continuing to gain traction in smartphone / app domains

 $\sim$  Sales and income before taxes both grew strongly + over 30% YoY  $\sim$ 



#### **(Income Before Income Taxes)**



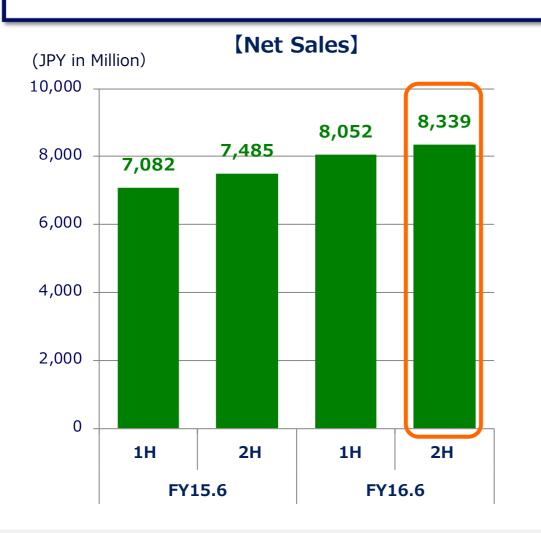


# Half-year comparison of FT Segment

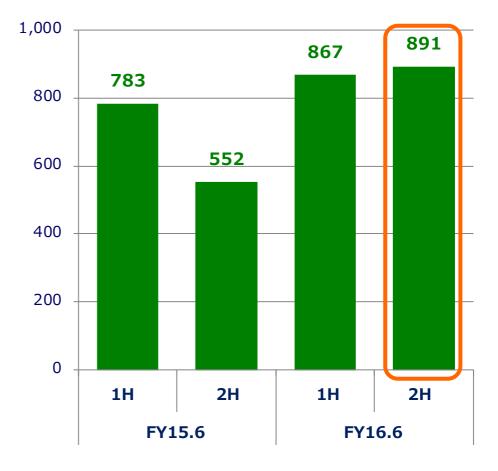


### Transaction amount increased significantly with profit +32 % YoY

~ Expanding business in non-EC (food, real estate, etc). Enhancing "Payment OEM" to financial institutions ~



#### **(Income Before Income Taxes)**



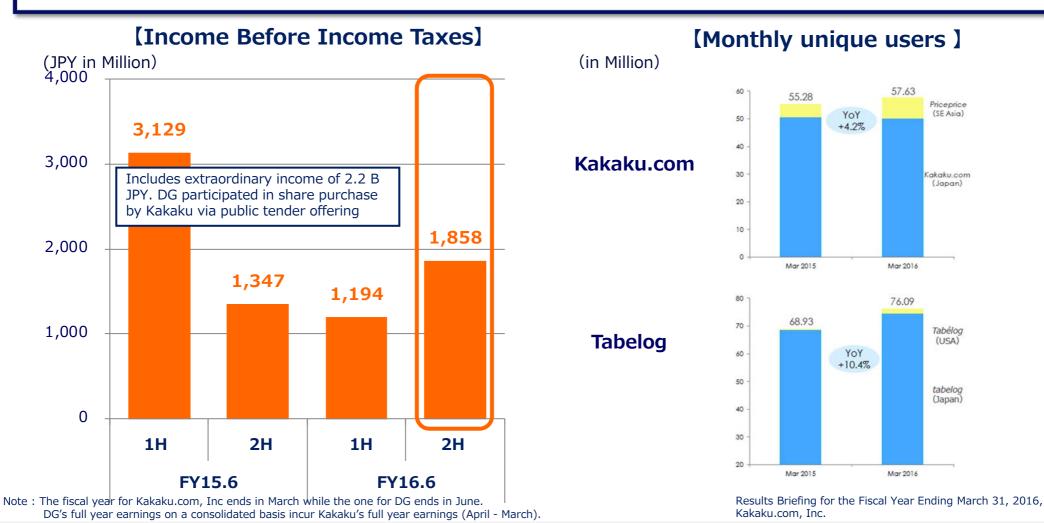






### Investment profit on equity method from Kakaku grew steadily

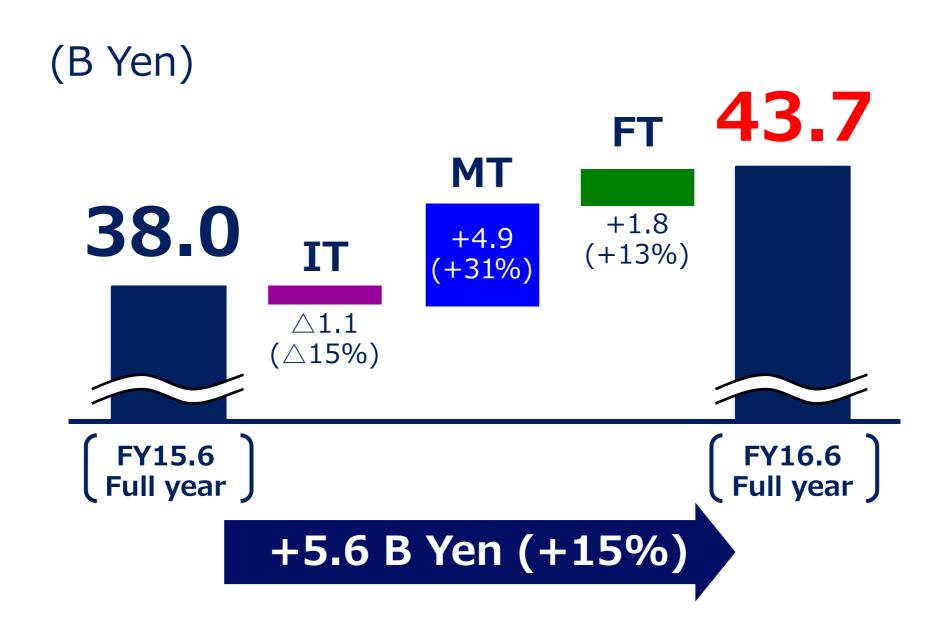
~ Launching incubation business with media as a core ~







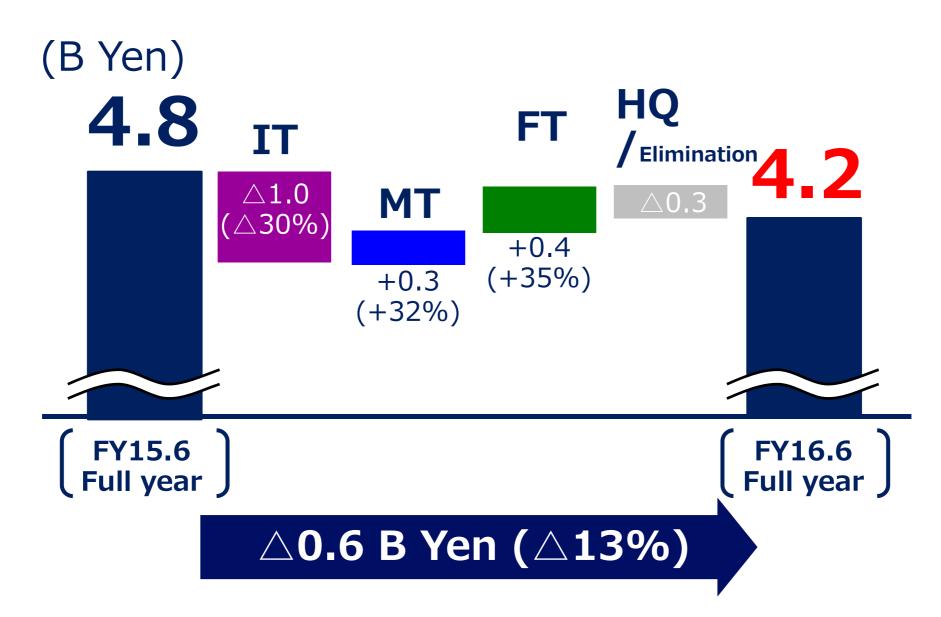








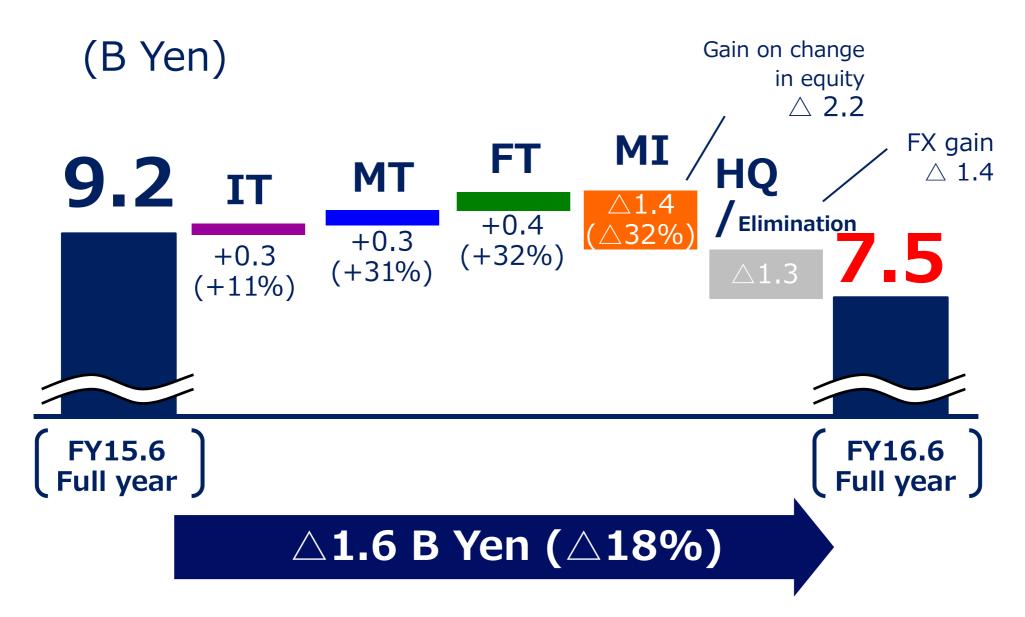






### **FY16.6** Contribution to Income before income taxes by Segment

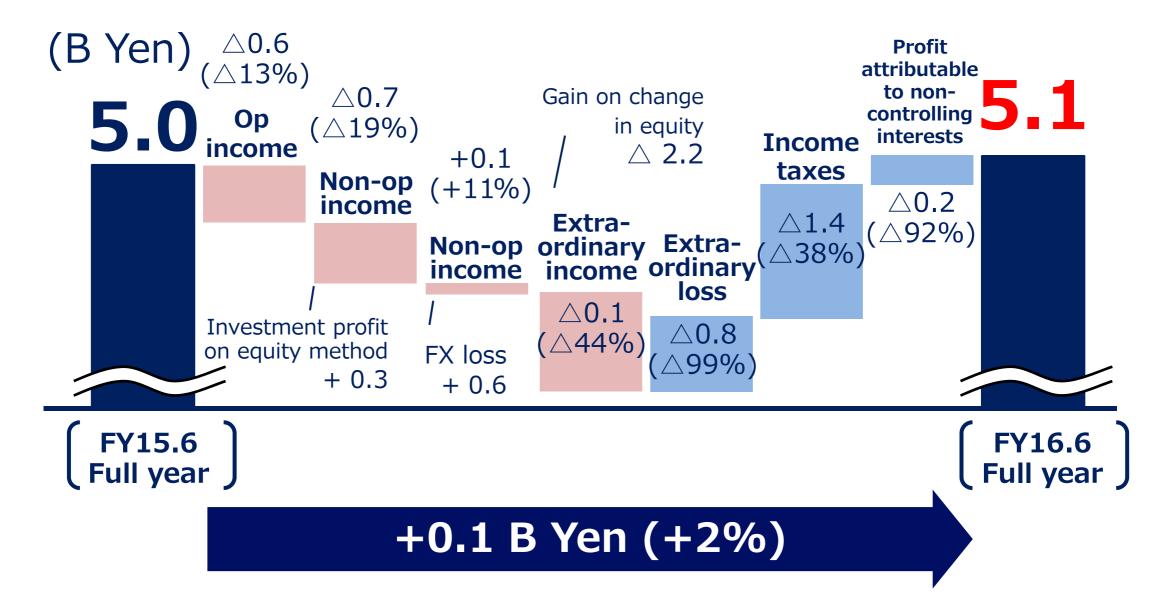






### FY16.6 Contribution to Net income attributable to owners of parent

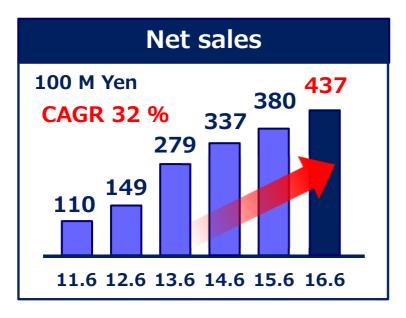


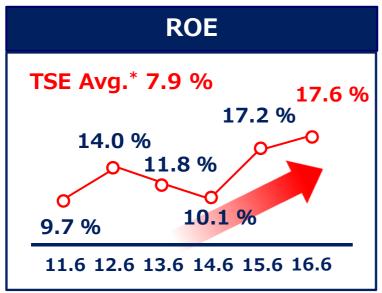


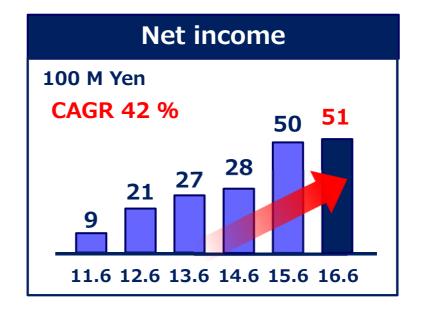


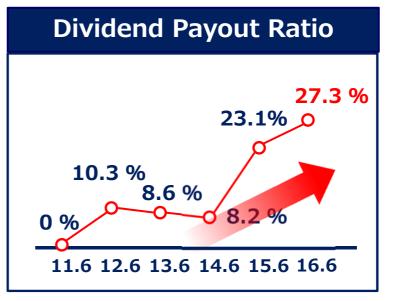
### Last 6 Year Financial Performance, Consolidated











Note ) \* Tokyo Stock Exchange, Summary of Earnings Digests by Listed Companies, Fiscal year ending Mar. 2015 (TSE 1st, 2nd, Mothers, and JASDAQ) Used Net income attributable to owners of parent for FY15.6 onwards



# **Quarterly Profit and Loss(Consolidated)**



JPY in Million	FY15.6				FY16.6			
JPY III MIIIIOII	1Q	2Q	3Q	4Q	<b>1</b> Q	2Q	3Q	4Q
Net sales	8,126	9,760	8,377	11,822	10,336	9,507	11,631	12,288
Operating income	390	1,347	461	2,610	1,425	201	1,477	1,097
Ordinary income	1,165	2,297	928	3,218	1,863	831	1,887	1,610
Income before income taxes	1,204	4,488	972	2,582	1,941	860	1,933	2,838
Net income attributable to owners of parent	772	2,733	571	1,004	1,196	599	1,510	1,857



# **Quarterly Segment Profit and Loss(Consolidated)**



IDV in Million		FY15.6				FY16.6			
JPY II	JPY in Million		2Q	3Q	4Q	<b>1</b> Q	2Q	3Q	4Q
Net sales		8,126	9,760	8,377	11,822	10,336	9,507	11,631	12,288
IT	Incubation Technology	1,035	1,987	697	3,733	1,899	657	1,863	1,921
MT	Marketing Technology	3,669	4,111	4,003	4,279	4,502	4,730	5,648	6,147
FT	Financial Technology	3,421	3,661	3,675	3,810	3,934	4,118	4,119	4,219
MI	Media Incubation	_	-	-		-	-	-	
Income before income taxes		1,204	4,488	972	2,582	1,941	860	1,933	2,838
IT	Incubation Technology	93	1,026	△ 8	1,692	1,064	△ 215	879	1,376
MT	Marketing Technology	236	287	316	220	247	313	386	448
FT	Financial Technology	391	391	373	179	413	453	440	451
MI	Media Incubation	443	2,686	682	664	627	566	683	1,174

Note: Income before income taxes per segment is based on figures prior to elimination or group deduction, etc





### **Press Releases**



Date		Title
2016.7.22	🧠 Digital Garage	Digital Garage and Daiwa Securities Group establish "DG Lab Fund," a fund directed towards startups that specialize in next generation technology
2016.7.4	🧞 Digital Garage	Digital Garage, Kakaku.com, and Credit Saison establish open innovation-based R&D organization "DG Lab"
2016.6.2	🧞 Digital Garage	Digital Garage and BEENOS join for investment operation in India
2016.5.9	🧞 Digital Garage	Digital Garage newly established "Digital Garage First Penguin Award", honoring and celebrating leaders who keep creatively challenging in the global world
2016.2.12	🧞 Digital Garage	Digital Garage announces the sale of one of its US subsidiaries to Pivotal, a Silicon Valley-based cloud software company
2016.2.4	🧞 Digital Garage	Digital Garage Invests in Blockchain Developer Blockstream, Collaborating Toward the Verification Testing of Financial Technology Products
2016.2.2	OG INCUBATION	Digital Garage invests as lead investor in renowned creator Rei Inamoto's Business Invention Studio, Inamoto & Co.
2015.12.16	🧠 Digital Garage	Digital Garage Invests in Illustration and 3DCG Service Whomor, Offers Cloud Sourcing Services to over 3000 Creators Internationally
2015.11.16	🧠 Digital Garage	Digital Garage Invests in Curation Media Company "Digg" To Support its Japan Expansion
2015.11.5	🧠 Digital Garage	Digital Garage's Open Network Lab to Deploy Full Scale Global Expansion between North America, Europe and Asia to Support Entrepreneurs Seeking to Expand Globally
2015.11.2	🧞 Digital Garage	Digital Garage Invests in Monstar Lab, Inc, a Global Sourcing Business for IT Service Development
2015.10.23	🧞 Digital Garage	Digital Garage hosts "THE NEW CONTEXT CONFERENCE 2015 San Francisco"
2015.10.2	Open Network Lab	Open Network Lab Begins Accepting Applications for the 12th Batch of its Seed Accelerator Program



### **Press Releases**



Date		Title
2015.9.15	🧞 Digital Garage	In collaboration with Business France of the French Embassy Japan, Digital Garage will host "the 1st French Tech Tokyo" pitch session
2015.9.15	🧞 Digital Garage	Digital Garage enters into exclusive business collaboration with Taiwan's HAPPY GOthe biggest point rewards card in Taiwanto develop its business in Japan
2015.8.7	a Digital Garage	Kodansha and Digital Garage to Begin Full-Scale Expansion of Content Business in the U.S. Via Joint-Venture Kodansha Advanced Media Through Promoting Titles Including "Attack on Titan"



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