# IT/MT/FT×OPEN INNOVATION

Digital Garage, Inc.

1Q of FYE March 31, 2017 Financial Report

2016.11.10





# Income before income taxes 3.1 B JPY +62% YoY for 1Q FY17.3

 $\sim$  Annual progress rate 44% despite 9 months irregular settlement due to fiscal term change  $\sim$ 

## Ι

IT: Large profit growth brought by a big exit, driving global incubation ecosystem

- Income before income taxes led by sales of stocks due to the acquisition of the investee(Citrus, a leading payment provider in India) became +26% YoY 1.3 B JPY
- Launched "DG Lab Fund" to strengthen group's incubation business
- Established "DG Technologies" to drive technical development in coordination with DG Lab

#### MT : Smartphone Ads continue a good state, accelerating strategic data science business

- Significant increase : YoY Sales +46% 6.5 B JPY, Income before taxes +49% 0.3 B JPY
- Smartphone business showing good growth
- Propelling data science business coordinating with "DG Lab"

#### FT : Expansion of profit-making foundation for Payment services, driving next-gen FinTech

- Quarterly transaction surpassed record-high 0.3 T JPY, YoY revenue +15%, Income before taxes +13%
- Started to support **Apple Pay**. Along with **Alipay** and **Line Pay**, cooperating with big platformers at full swing.
- Established a JV "ANA Digital Gate" with ANA Group to work on Blockchain related projects

% DG takes a management approach to drive performance based on income before income taxes for total and by segment



#### YoY Sales grew +12%, Income before income taxes grew + 62% to 3.1 B JPY

 $\sim$  Incurred extraordinary income due to sales of stocks of a portfolio company, 44% progress rate on income before income taxes basis  $\sim$ 

	FY16.6	FY17.3	Y	′oY	FY17.3	
JPY in Millions	1Q (Act)	1Q (Act)	%	Amount	9 month (Forecast)	1Q Progress
Net sales	10,336	11,558	+11.8	+1,222	37,500	31%
Operating income	1,425	412	-71.1	-1,012		
Non-operating income	669	1,566	2.3 x	+896		
Investment profit on equity method	520	1,273	2.4 x	+752		
Non-operating expenses	231	197	-14.9	-34		
Foreign exchange loss	131	67	-48.7	-64		
Ordinary income	1,863	1,781	-4.4	-81		
Extraordinary income	78	1,380	17.6 x	+1,302		
Gain on change in equity	78	12	-83.9	-65		
Gain on sales of investments in securities	-	1,368	-	+1,368		
Income before income taxes	1,941	3,148	+62.2	+1,207	7,100	44%
Income taxes	744	456	-38.7	-288		
Net income attributable to owners of parent	1,196	2,689	2.2 x	+1,492	5,300	51%

Note: Compared FY17.3 1Q with FY16.6 1Q as follows due to change of fiscal term

Companies whose fiscal term was March ending prior to the change : FY16.6 1Q (April – June ) vs FY17.3 1Q (April – Sep.) Companies which changed fiscal term to March ending : FY16.6 1Q (July – Sep. ) vs FY17.3 1Q (July – Sep.)

# FY17.3 1Q Consolidated Segment P/L Summary



Significant profit increase in all segments; MT sales / profit both over +45% YoY growth

 $\sim$  MI being mainly influenced by the irregular settlement, investment profit on equity method from Kakaku.com growing steadily on real term basis  $\sim$ 

	FY16.6	FY17.3	Y	YoY		FY17.3	
JPY in Millions	1Q (Act)	1Q (Act)	%	Amount	9 month (Forecast)	1Q Progress	
Net sales	10,336	11,558	+11.8	+1,222	37,500	31%	
IT Incubation Technology	1,899	496	-73.8	-1,403	6,500	8%	
MT Marketing Technology	4,502	6,550	+45.5	+2,048	17,500	37%	
FT Financial Technology	3,934	4,511	+14.7	+576	13,500	33%	
MI Media Incubation	-	-	-	-	-	-	
Income before income taxes	1,941	3,148	+62.2	+1,207	7,100	44%	
IT Incubation Technology	1,064	1,340	+26.0	+276	2,500	54%	
MT Marketing Technology	247	368	+49.2	+121	1,100	34%	
FT Financial Technology	413	468	+13.3	+54	1,500	31%	
MI Media Incubation	627	1,292	2.1 x	+664	2,900	45%	

Note: Income before income taxes per segment is based on figures prior to elimination or group deduction, etc

# FY17.3 1Q Consolidated B/S Summary



JPY in Million	FY16.6	FY17.3 1Q	Difference
Current assets	48,324	53,818	+5,493
Cash and deposits	15,703	18,137	+2,434
Receivables	13,946	15,001	+1,054
Money held in trust	2,592	4,544	+1,951
Operational investment securities	11,164	11,327	+162
Fixed assets	29,011	28,665	-346
Investment securities	14,844	15,248	+403
Goodwill	5,765	5,647	-117
Total assets	77,335	82,483	+5,147
Current liabilities	30,187	36,402	+6,215
Deposits	21,876	23,882	+2,005
Short-term borrowing	3,200	7,126	+3,925
Fixed liabilities	16,484	14,633	-1,850
Long-term borrowing	15,370	13,671	-1,698
Total liabilities	46,671	51,036	+4,365
Net assets	30,664	31,446	+782
Shareholders' equity	28,610	29,895	+1,284
Common stock	7,435	7,437	+1
Capital surplus	2,825	2,828	+2
Retained earnings	18,419	19,699	+1,280
Accumulated other comprehensive income	1,502	986	-515
Unrealized gains on securities	138	▲ 56	-194
Liabilities / Net assets	77,335	82,483	+5,147

New borrowings, payout of corporate tax and dividends Payment segment related items, stock-selling Payment segment related items New investment

Increased investment profit on equity method, stock-selling, mark-tomarket for listed stocks, etc.

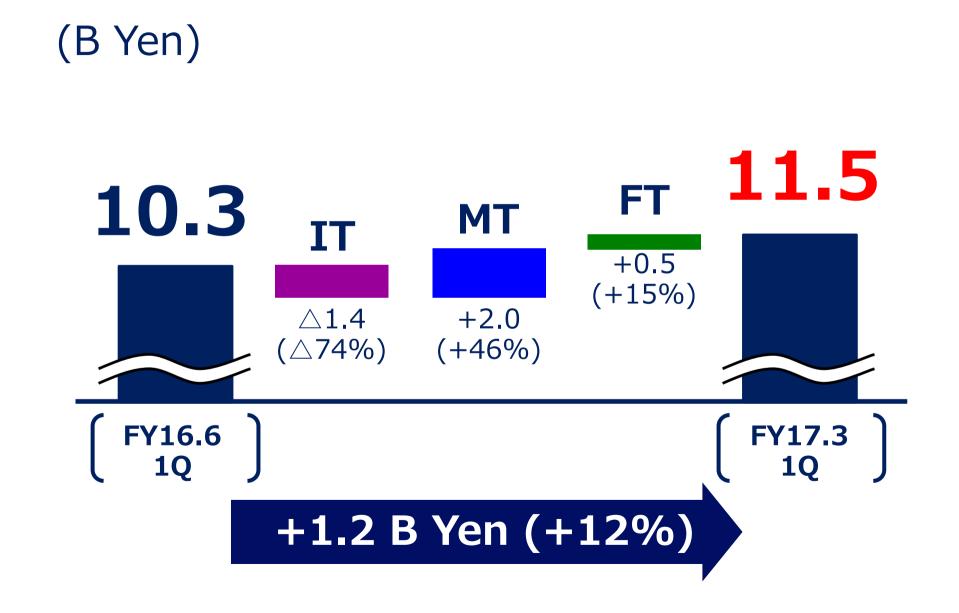
Reason for change / Remarks

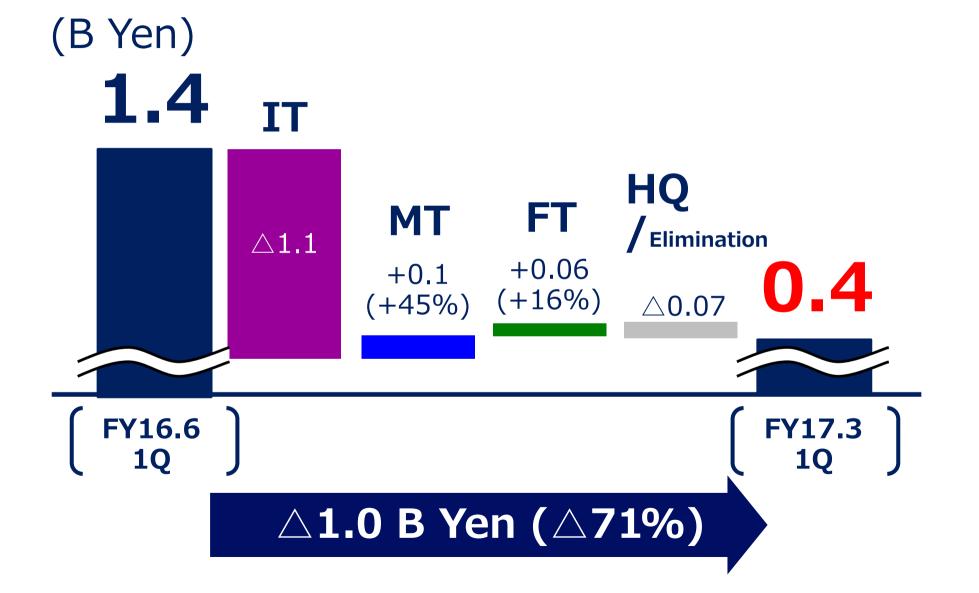
Payment segment related items Transfer from Long-term borrowing, demand for working capital

Transfer of Long-term borrowing due within one year to Current liabilities

### Driving finance strategy with focus on asset and capital efficiency



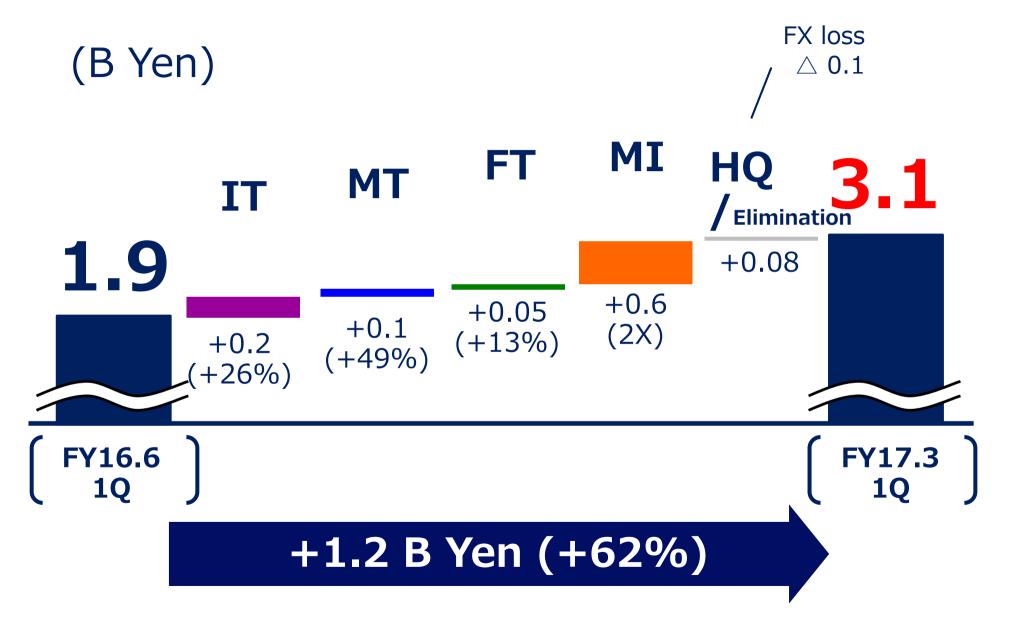




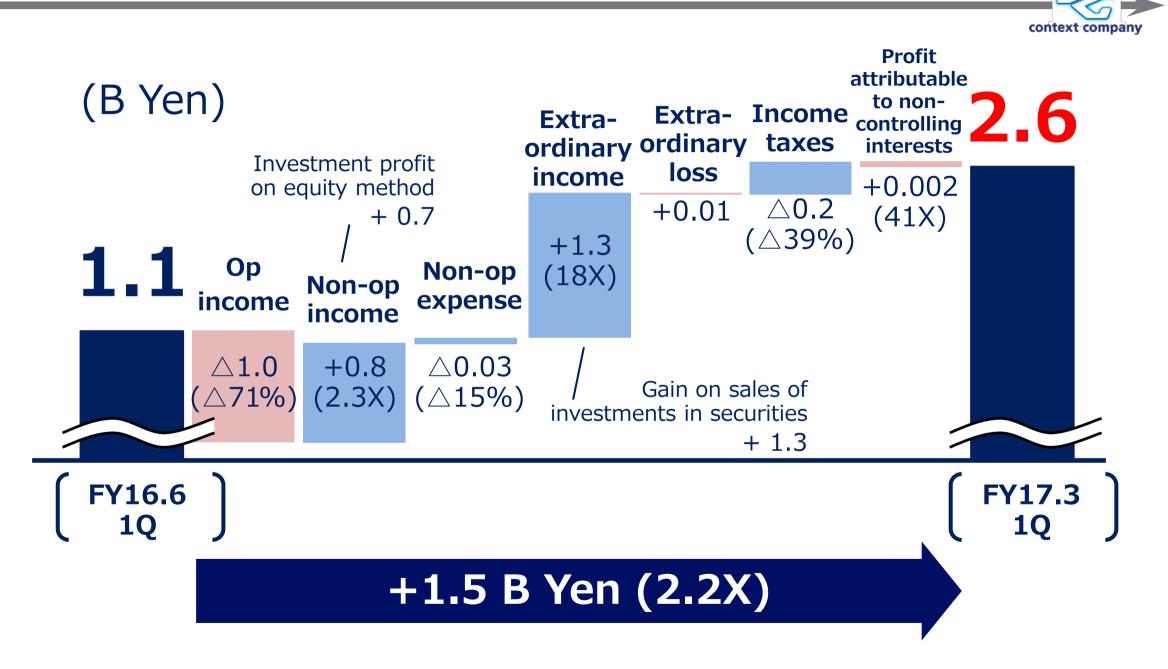


# Contribution to Income before income taxes





# Contribution to Net income attributable to owners of parent



# **Segment Performance Review**



# IT Segment Highlights

## Segment Income before income taxes

**1.3 B Yen +26 %** 

# **Current Portfolio**

	# of companies	Book Value (B Yen)
Equity	118	10.4
Domestic	36	1.8
Overseas	82	8.6
Fund	6	0.7
Total	124	11.2

Note) DG Incubation's investment balance Mark-to-market as of quarter end for listed stocks. Equity includes convertible note



#### **Major Portfolio** Blockstream [U.S. /Canada] Increments [Japan] Provide technical Develops sidechain knowledge platform technologies, parallel called Qiita for blockchains that are interoperable engineers Welby [Japan] Droom [India] ((welby A leading online marketplace for Builds apps for patients with chronic new and second-hand automobiles malady, diabetes, cancers in India Wevr [U.S.] Goodpatch [Japan] Wevr Goodpatch Virtual reality community and VR Web development and consulting media player for aspiring and service firm professional creatives Monstar Lab [Japan] Estimote [U.S.]

Provides small, wireless

sensors and location

technology to retailers

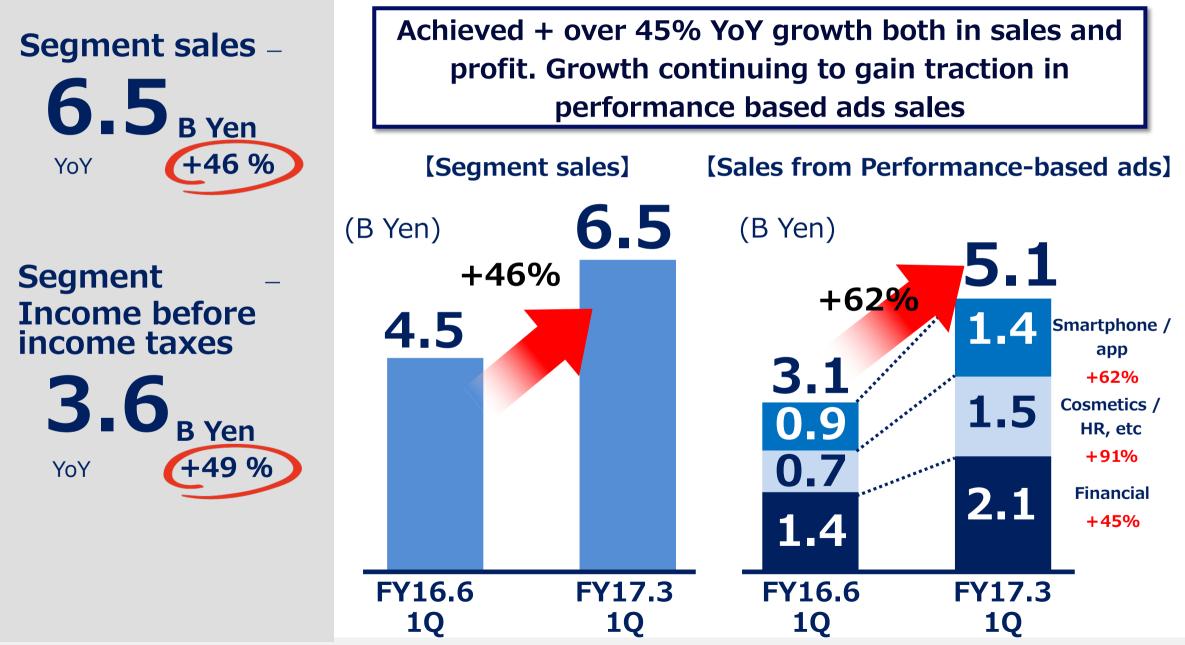
estimote



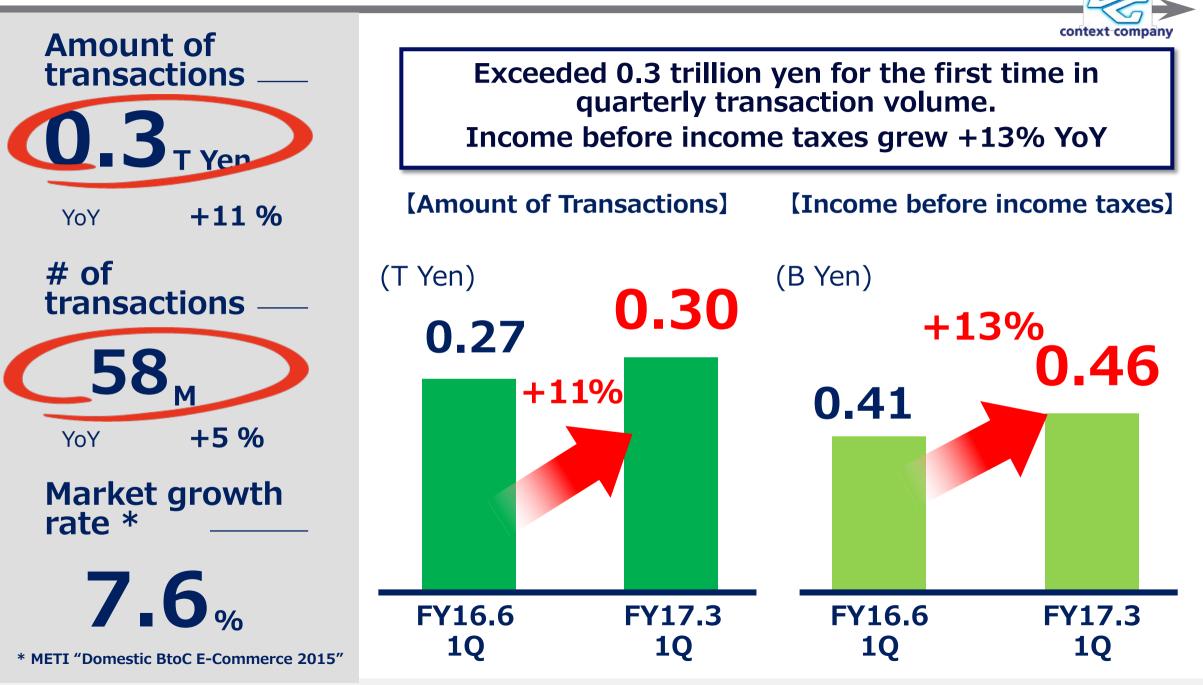
Operates Sekai Lab, a global outsourcing platform that provides a network of over 10 k engineers in over 15 countries

🗞 Digital Garage Group





# FT Segment Highlights



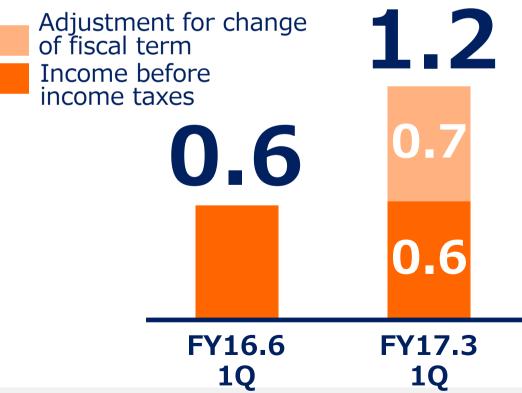






[Income before income taxes]

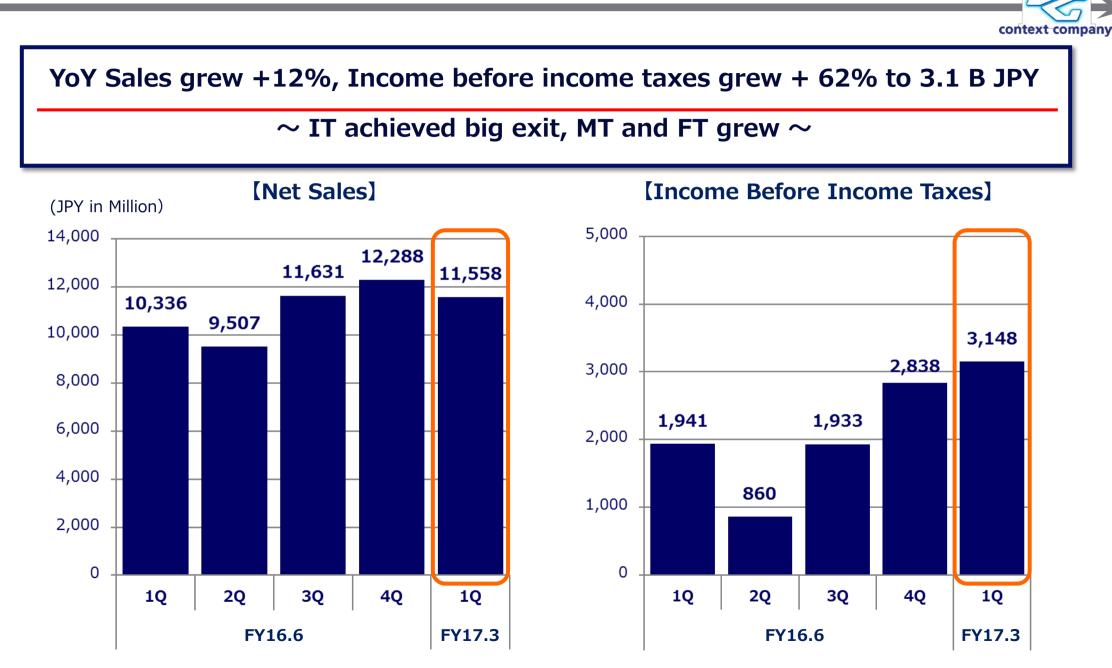
# (B Yen)

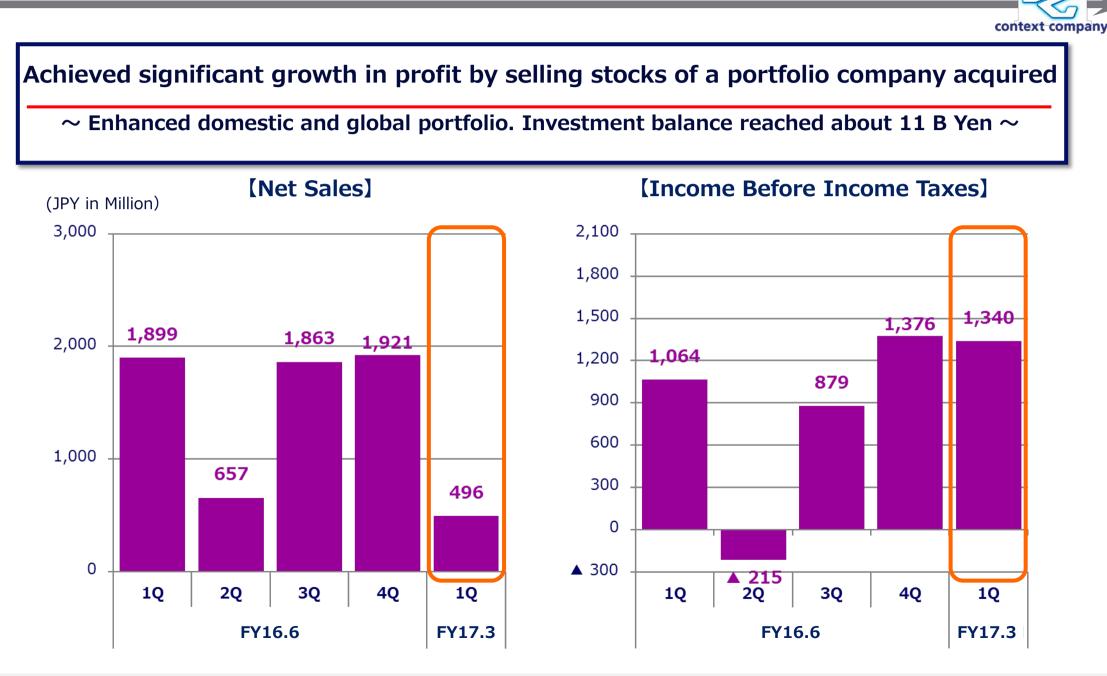






# Quarterly Consolidated Sales / Income before income taxes



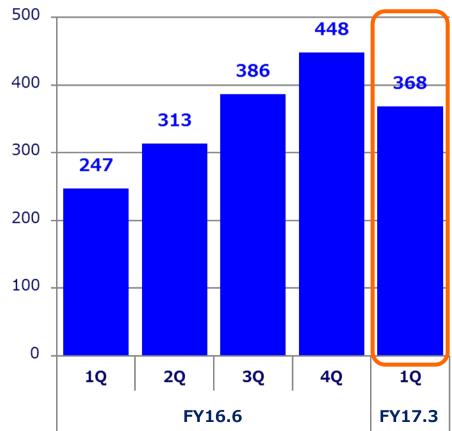


# Achieved + over 45% YoY strong growth both in sales and profit

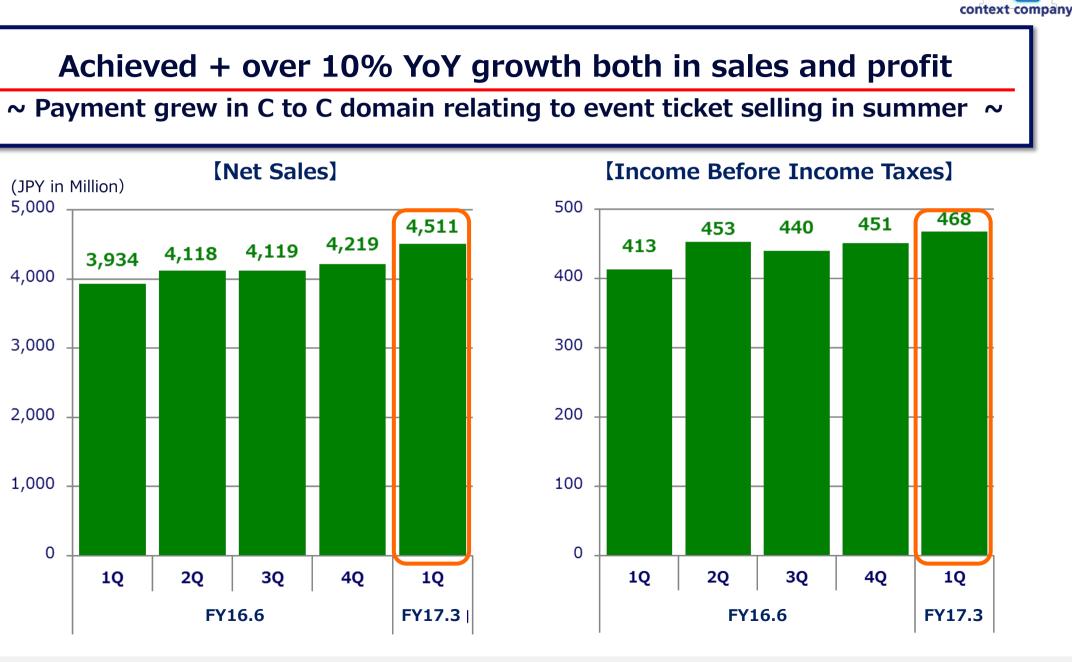
 $\sim$  Growth gaining traction in performance-based ads. Data science business grew steadily  $\sim$ 



[Income Before Income Taxes]



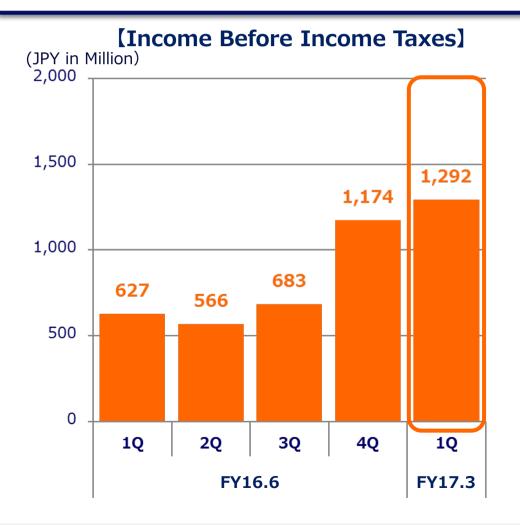






## Investment profit on equity method from Kakaku grew steadily

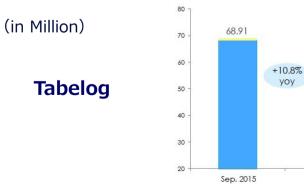
#### $\sim$ Launching incubation business with media as a core $\sim$



#### [ARPU for domestic users ]



#### [Monthly unique users]



Results Briefing for the Second Quarter of the Fiscal Year Ending March 31, 2017, Kakaku.com, Inc.

Sep. 2016

76.32

Tabélog

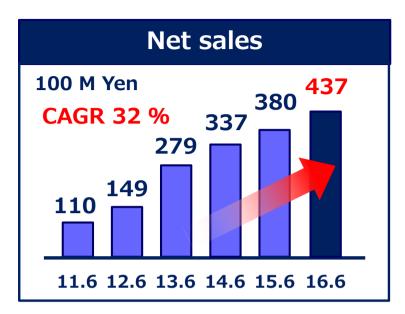
(US)

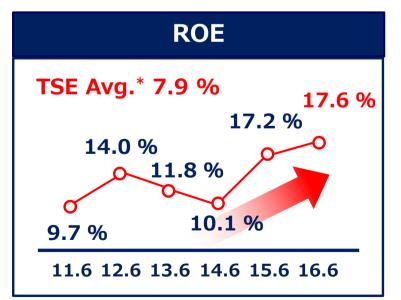
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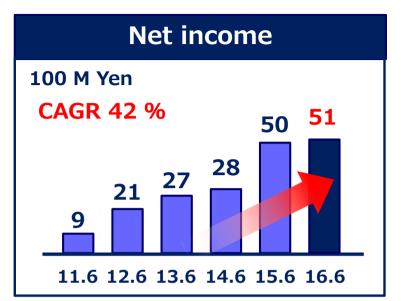
(Japan)

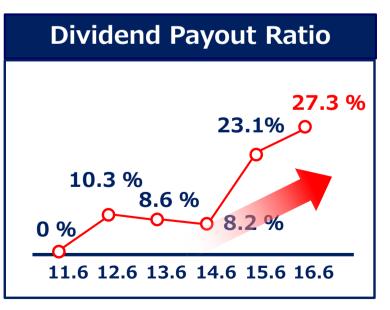
# Last 6 Year Financial Performance, Consolidated











Note ) \* Tokyo Stock Exchange, Summary of Earnings Digests by Listed Companies, Fiscal year ending Mar. 2015 (TSE 1st, 2nd, Mothers, and JASDAQ) Used Net income attributable to owners of parent for FY15.6 onwards



1DV in Million		FY17.3			
JPY in Million	1Q	2Q	3Q	4Q	1Q
Net sales	10,336	9,507	11,631	12,288	11,558
Operating income	1,425	201	1,477	1,097	412
Ordinary income	1,863	831	1,887	1,610	1,781
Income before income taxes	1,941	860	1,933	2,838	3,148
Net income attributable to owners of parent	1,196	599	1,510	1,857	2,689



JPY in Million			FY17.3			
JPY II	n Million	1Q	2Q	3Q	4Q	1Q
Net s	ales	10,336	9,507	11,631	12,288	11,558
IT	Incubation Technology	1,899	657	1,863	1,921	496
MT	Marketing Technology	4,502	4,730	5,648	6,147	6,550
FT	Financial Technology	3,934	4,118	4,119	4,219	4,511
MI	Media Incubation		-	-	-	-
Incor	me before income taxes	1,941	860	1,933	2,838	3,148
IT	Incubation Technology	1,064	△ 215	879	1,376	1,340
MT	Marketing Technology	247	313	386	448	368
FT	Financial Technology	413	453	440	451	468
MI	Media Incubation	627	566	683	1,174	1,292

Note: Income before income taxes per segment is based on figures prior to elimination or group deduction, etc





Date		Title
2016.10.19	🗟 Digital Garage	Digital Garage and DG Lab will host THE NEW CONTEXT CONFERENCE 2016 SAN FRANCISCO
2016.9.20	🖉 veritrans	Apple Pay Coming to VeriTrans
2016.8.24	🗟 Digital Garage	Digital Garage and TIS to Establish Strategic Technological Development Company DG Technologies to Develop FinTech-related Business
2016.7.22	🗟 Digital Garage	Digital Garage and Daiwa Securities Group establish "DG Lab Fund," a fund directed towards startups that specialize in next generation technology
2016.7.4	🗟 Digital Garage	Digital Garage, Kakaku.com, and Credit Saison establish open innovation-based R&D organization "DG Lab"



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